

DEPARTMENT OF TRANSPORTATION

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*Serious drought.
Help save water!*

April 28, 2014

To whom it may concern

Rob Stewart of Value Management Strategies, Inc has provided exemplary service in the development of the very first California Bridges & Structures Strategic Direction. He brings valuable value engineering and strategic planning knowledge as well as facilitation skills. His skills were instrumental when working with a very passionate group of professionals with diverse opinions. I have first-hand experience working with Rob and would, without hesitation, recommend his services to help any organization set a direction for the future or to develop an appropriate solution.

Sincerely,

A handwritten signature in blue ink, appearing to read "Barton Newton".

BARTON NEWTON
State Bridge Engineer